

# Welcome to The National 8a Association Webinar Series

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# Welcome to The National 8(a) Association Webinar Series

# **Building Your Business Development Pipeline**



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2



### ASSOCIATION

### Christian Carello Senior Consultant, TargetGov



Christian Carello is a Senior Consultant at TargetGov. He has over 20 years of experience in successful entrepreneurship in both startup and corporate information technology environments, most recently as Founder and Head of Business Development of Telstra's US Federal Government business where he was responsible for corporate strategy and business development, Go-to-Market sales initiatives, partner and teaming network programs, and federal contractor compliance policies.

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### Gloria Larkin President & CEO, TargetGov

Creator of the *FAST™* **Process** and **KickStart Program™** Clients have won \$5+ billion in federal contracts

Nationally recognized federal contracting business development expert Quoted in Wall Street Journal, Washington Post, INC Magazine, Bloomberg Author of The Basic Guide to Government Contracting

Educational Foundation Board Chair



3



Agenda/Takeaways Building Your Business Development Pipeline

- Three Strategies
- Three Top Tips
- Three Top Tools
- Three Challenges



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# Three Business Development Strategies

- You as a Prime: advantages / disadvantages
- You as a Subcontractor: advantages / disadvantages
- You as a Teaming Partner: advantages / disadvantages





## **Top Pipeline Tips**

#### • Pipeline Timeline

- Dynamic, not static
- Federal vs Commercial fiscal years
- Sales Plans for each opportunity by Agency, PO, CO, etc.

#### • Size of Pipeline

- Tactical Steps for Pipeline Development
  - #1 Mistake = Opportunity Tunnel Vision
  - Opportunity Segmentation
  - Presence





# ASSOCIATION Three Top Tools for Your Pipeline

- Opportunity Identifier: beta.SAM.gov, USASpending.gov, FPDS-NG, Agency Forecasts, SBA Subnet, EZGovOpps, BloombergGov, GovWin, etc.
- CRM System: Hubspot, SalesForce, etc.
- Probability of Winning Calculator







# Probability of Winning Calculator

	Bid/No Bid Decision Matrix											
Bid Consideration	Rating Criteria											
	Positive				Neutral					Negative		
	10	9	8	7	6	5		4	3	2	1	0
Your ability to respond	Can meet/exceed every requirement				Understand the problem and can respond				Don't know or don't have a better idea			
Background experience and overall technical capability	Strong in-house experience and/or technically superior				Average experience inhouse or can be imported and/or technically capable					Weak experience or new area and/o not technically qualified		
Proposed team and personnel (subs are an option)	Best and available (could be sub-enhanced)				Best available (no impact)					Second, strong subs, diluting		
Price strategy	Honest, credible, and within known limits				Reasonable and competitive					Must cut corners, cost share, etc.		
Customer rapport	Good working relationships				Known but not cultivated					Unknown to customer		
Competition	Sole source or customer knows and prefers you				Open/neutral customer and you know how to beat					Unknown competition or procureme		
Market intelligence	Inside track, good workup				Generally up-to-date on market developments					Surprised by RFP		
Company's resources available for proposal and for contract execution	Not needed			Available					Not Available			
Facilities Program's potential	Available, favorably located or no facility required High				No impact Average					Facility is necessary but is not yet Low		

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# **Top Challenges**

- Start Early
  - Craft Strategies for Prime, Sub, and Teaming
  - Recognition of contracting schedules and timelines for accurate forecasting
  - Establish initiatives for frequent and consistent engagement
- Staying in touch with decision-makers and influencers
- Proving Past Performance
  - Support versus Proof

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# Thank you! Questions?

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### Handouts

- Session Slides
- Top 40 CRM System Report
- Probability of Win Calculator aka Bid-No-Bid Form

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ASSOCIATION

### About the National 8a Association

The **National 8(a) Association** is a non-profit organization with a mission to provide education and guidance for all aspiring, current and graduate 8(a) businesses. We are also proud to work with HUBZone, SDVOB, SDB, WOSB, DBE, 8(a) Joint Ventures, Federal Agencies, Prime Contractors, Industry Professionals, and Business Vendors.

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15



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